Financial Statements for the years ended December 31, 2024 and 2023



Certified Public Accountants

Independent Auditor's Report

To the Board of Directors of Animal Refuge League of Greater Portland

Opinion

We have audited the accompanying financial statements of Animal Refuge League of Greater Portland (a nonprofit organization), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Animal Refuge League of Greater Portland as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Animal Refuge League of Greater Portland and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Animal Refuge League of Greater Portland's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Animal Refuge League of Greater Portland's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Animal Refuge League of Greater Portland's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

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JAN A Seanio

July 29, 2025

STATEMENTS OF FINANCIAL POSITION

as of December 31, 2024 and 2023

Current assets:		2024	2023
Cash and equivalents \$ 500,978 \$ 223,583 Accounts receivable, current portion 16,427 7,169 Pledges receivable, current portion 50,000 Note receivable, current portion 250,000 25,000 Investments 8,878,288 9,642,205 Inventory 8,988 11,366 Prepaid expenses 58,742 59,311 Other current assets 21 735 Total current assets 9,758,444 9,969,369 Property, plant and equipment 441,907 478,550 Buildings and improvements 441,907 478,550 Buildings and improvements 1,058,393 1,019,051 Wehicles 7,8621 182,721 Construction in progress 7,246 - Less: accumulated depreciation 3,038,891 3,049,089 Total property, plant and equipment, net 9,752,092 990,309 Other assets 7 2,000 2 Pledges receivable, net of current portion 46,006 - - Restrict			
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Pledges receivable, current portion 50,000 - Note receivable, current portion 250,000 25,000 Investments 8,873,288 9,642,205 Investments 8,873,288 11,366 Prepaid expenses 58,742 59,311 Other current assets 21 735 Total current assets 21 735 Property, plant and equipment 441,907 478,550 Buildings and improvements 12,102,816 11,978,075 Machinery and equipment 1,058,393 1,019,051 Vehicles 78,621 182,721 Construction in progress 7,246 - Construction in progress 7,246 - Total property, plant and equipment, net 9,752,092 9,950,309 Other assets 13,688,983 13,658,397 Total property, plant and equipment, net 9,752,092 9,950,309 Other assets 2 2 2,000 Restricted endowment 29,654 29,469 29,469 Investments held by outside trusts <td>•</td> <td></td> <td></td>	•		
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Property, plant and equipments 441,907 478,550 Buildings and improvements 12,102,816 11,978,075 Machinery and equipment 1,058,393 1,019,051 Vehicles 78,621 182,721 Construction in progress 7,246 - Less: accumulated depreciation (3,936,891) (3,708,088) Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets 125,075 361,879 Total sestes \$19,635,611 \$20,281,557 Total current liabilities: \$413,925 \$413,925 Accounts payable, current portion \$413,925 \$413,925 Accounts payable, current portion \$9,814 69,811 Accrued expenses 73,205 <td< td=""><td></td><td></td><td></td></td<>			
Land and improvements 441,907 478,550 Buildings and improvements 12,102,816 11,978,075 Machinery and equipment 1,058,393 1,019,051 Vehicles 78,621 182,721 Construction in progress 7,246 - Less: accumulated depreciation (3,936,891) (3,708,088) Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: 9,752,092 9,950,309 Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets \$19,635,611 \$20,281,557 Current liabilities: \$413,925 413,925 Accounts payable, current portion \$413,925 469,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current li	Total current assets	9,758,444	9,969,369
Buildings and improvements 12,102,816 11,978,075 Machinery and equipment 1,058,393 1,019,051 Vehicles 78,621 182,721 Construction in progress 7,246 - 13,688,983 13,658,397 Less: accumulated depreciation 3,936,891 3,708,088 Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 2,9654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets 19,635,611 20,281,557 Current liabilities: 1 40,015 40,011 Accounts payable, current portion 413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total curren	Property, plant and equipment:		
Machinery and equipment 1,058,393 1,019,051 Vehicles 78,621 182,721 Construction in progress 7,246 - Less: accumulated depreciation (3,936,891) (3,708,088) Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: 8 29,654 29,600 Pledges receivable, net of current portion 46,006 - - Note receivable, net of current portion - 250,000 - Restricted endowment 29,654 29,469 - Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets 19,635,611 20,281,557 Current liabilities: 8413,925 413,925 Accounts payable, current portion \$413,925 413,925 Accounts payable 98,144 69,811 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486	Land and improvements	441,907	478,550
Vehicles 78,621 182,721 Construction in progress 7,246 - Less: accumulated depreciation (3,936,891) (3,708,088) Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: 8 29,654 - Pledges receivable, net of current portion 46,006 - - Note receivable, net of current portion - 250,000 - Restricted endowment 29,654 29,469 - Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets \$19,635,611 \$20,281,557 Current liabilities: \$19,635,611 \$20,281,557 Accounts payable, current portion \$413,925 413,925 Accounts payable, eurrent portion \$98,144 69,811 Accound expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,906 835,502 Other liabilities: 8 <td< td=""><td>Buildings and improvements</td><td>12,102,816</td><td>11,978,075</td></td<>	Buildings and improvements	12,102,816	11,978,075
Construction in progress 7,246 - Less: accumulated depreciation (3,936,891) (3,708,088) Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets \$19,635,611 \$20,281,557 Current liabilities: Notes payable, current portion \$413,925 413,925 Accounts payable 98,144 69,811 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Machinery and equipment	1,058,393	1,019,051
Less: accumulated depreciation 13,688,983 13,658,397 Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: 8,960,000 - Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion 2,654 29,469 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets 125,075 361,879 Current liabilities: \$19,635,611 \$20,281,557 Notes payable, current portion \$413,925 413,925 Accounts payable 98,144 69,811 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: Notes payable, net of current portion 827,850 1,241,775 Private unfunded pension 12,000 36,0	Vehicles	78,621	182,721
Less: accumulated depreciation (3,936,891) (3,708,088) Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion 2,9654 29,469 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets 19,635,611 20,281,557 Notes payable, current portion \$413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Construction in progress	7,246	
Total property, plant and equipment, net 9,752,092 9,950,309 Other assets: Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets \$19,635,611 \$20,281,557 LIABILITIES AND NET ASSETS Current liabilities: \$413,925 \$413,925 Accounts payable, current portion \$413,925 \$413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: S00,096 835,502 Notes payable, net of current portion 827,850 1,241,775 Private unfunded pension 12,000 36,000		13,688,983	13,658,397
Other assets: Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets \$ 19,635,611 \$ 20,281,557 Current liabilities: Notes payable, current portion \$ 413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: Notes payable, net of current portion 827,850 1,241,775 Private unfunded pension 12,000 36,000	Less: accumulated depreciation	(3,936,891)	(3,708,088)
Pledges receivable, net of current portion 46,006 - Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 LIABILITIES AND NET ASSETS Current liabilities: Notes payable, current portion \$413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Total property, plant and equipment, net	9,752,092	9,950,309
Note receivable, net of current portion - 250,000 Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Total assets \$ 19,635,611 \$ 20,281,557 Current liabilities: Notes payable, current portion \$ 413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Other assets:		
Restricted endowment 29,654 29,469 Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 LIABILITIES AND NET ASSETS Current liabilities: Notes payable, current portion \$ 413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: S0,096 835,502 Notes payable, net of current portion 827,850 1,241,775 Private unfunded pension 12,000 36,000	Pledges receivable, net of current portion	46,006	-
Investments held by outside trusts 49,415 82,410 Total other assets 125,075 361,879 Liabilities AND NET Assets Current liabilities: Notes payable, current portion \$ 413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: Notes payable, net of current portion 827,850 1,241,775 Private unfunded pension 12,000 36,000	Note receivable, net of current portion	-	250,000
Total other assets 125,075 361,879 LIABILITIES AND NET ASSETS Current liabilities: Notes payable, current portion \$ 413,925 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Restricted endowment	29,654	29,469
Total assets \$ 19,635,611 \$ 20,281,557 LIABILITIES AND NET ASSETS Current liabilities: Notes payable, current portion \$ 413,925 \$ 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: S0,096 827,850 1,241,775 Private unfunded pension 12,000 36,000	Investments held by outside trusts	49,415	82,410
LIABILITIES AND NET ASSETS Current liabilities: Notes payable, current portion \$ 413,925 \$ 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Total other assets	125,075	361,879
Current liabilities: Notes payable, current portion \$ 413,925 \$ 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	Total assets	\$ 19,635,611	\$ 20,281,557
Notes payable, current portion \$ 413,925 \$ 413,925 Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	LIABILITIES AND NET ASSETS		
Accounts payable 98,144 69,811 Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000			
Accrued expenses 73,205 272,280 Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000		*	
Deferred revenue 4,822 79,486 Total current liabilities 590,096 835,502 Other liabilities: 827,850 1,241,775 Private unfunded pension 12,000 36,000	* *	· ·	
Total current liabilities 590,096 835,502 Other liabilities: Notes payable, net of current portion 827,850 1,241,775 Private unfunded pension 12,000 36,000			
Other liabilities:827,8501,241,775Notes payable, net of current portion827,8501,241,775Private unfunded pension12,00036,000			
Notes payable, net of current portion827,8501,241,775Private unfunded pension12,00036,000		590,096	835,502
Private unfunded pension 12,000 36,000			
• — — — — — — — — — — — — — — — — — — —			
Total other liabilities 839,850 1,277,775	Private unfunded pension	12,000	36,000
	Total other liabilities	839,850	1,277,775
Net assets:	Net assets:		
Without donor restrictions 18,011,119 18,045,793		18,011,119	18,045,793
With donor restrictions 194,546 122,487	With donor restrictions	194,546	122,487
Total net assets 18,205,665 18,168,280	Total net assets	18,205,665	18,168,280
Total liabilities and net assets \$ 19,635,611 \$ 20,281,557	Total liabilities and net assets	\$ 19,635,611	\$ 20,281,557

STATEMENT OF ACTIVITIES

for the year ended December 31, 2024 (See Independent Auditor's Report)

	Without Donor	With Donor	
	Restrictions	Restrictions	Total
Operating revenues, gains and other support:			
Contributions	\$ 1,126,320	\$ 104,493	\$ 1,230,813
Bequests	713,567	-	713,567
Annual fund	474,442	73,003	547,445
Placed animal adoption fees	448,892	-	448,892
In-kind donations	386,181	-	386,181
Shelter services	358,250	-	358,250
Special events	344,055	-	344,055
Municipal contracts	322,324	-	322,324
Merchandise sales	25,314	-	25,314
Other income	6,098	-	6,098
Net assets released from restrictions:			
Satisfaction of time and purpose restrictions	72,442	(72,442)	
Total operating revenues, gains and other support	4,277,885	105,054	4,382,939
Operating expenses:			
Program services	4,403,642	-	4,403,642
Management and general	417,337	-	417,337
Fundraising	532,628		532,628
Total operating expenses	5,353,606		5,353,606
Operating revenues, gains and other support			
in excess (deficit) of operating expenses	(1,075,721)	105,054	(970,667)
Other revenue (expenses):			
Dividends and interest, net of fees totaling \$36,345	231,938	-	231,938
Trust income	74,944	-	74,944
Realized and unrealized gains (losses) on investments	669,500	-	669,500
Change in value of investments held by outside trusts	-	(32,995)	(32,995)
Change in value of private unfunded pension	24,000	-	24,000
Gains (losses) on disposal of property, plant			
and equipment	40,665		40,665
Total other revenue (expenses)	1,041,047	(32,995)	1,008,052
Change in net assets	(34,674)	72,059	37,385
Net assets - beginning of the year	18,045,793	122,487	18,168,280
Net assets - end of the year	\$ 18,011,119	\$ 194,546	\$18,205,665

STATEMENT OF ACTIVITIES

for the year ended December 31, 2023 (See Independent Auditor's Report)

	Without Donor	With Donor	
	Restrictions	Restrictions	Total
Operating revenues, gains and other support:			
Contributions	\$ 898,548	\$ 12,527	\$ 911,075
Bequests	4,587,745	-	4,587,745
Annual fund	433,019	-	433,019
Placed animal adoption fees	674,414	-	674,414
In-kind donations	278,688	-	278,688
Shelter services	218,532	-	218,532
Special events	319,291	-	319,291
Municipal contracts	317,943	-	317,943
Merchandise sales	28,576	-	28,576
Other income	3,989	-	3,989
Net assets released from restrictions:			
Satisfaction of time and purpose restrictions	69,516	(69,516)	
Total operating revenues, gains and other support	7,830,261	(56,989)	7,773,272
Operating expenses:			
Program services	3,765,091	-	3,765,091
Management and general	415,939	-	415,939
Fundraising	531,864		531,864
Total operating expenses	4,712,894	-	4,712,894
Operating revenues, gains and other support			
in excess (deficit) of operating expenses	3,117,367	(56,989)	3,060,378
Other revenue (expenses):			
Dividends and interest, net of fees totaling \$33,217	213,091	-	213,091
Trust income	2,218	-	2,218
Realized and unrealized gains (losses) on investments	1,028,690	-	1,028,690
Change in value of investments held by outside trusts	-	8,625	8,625
Gains (losses) on disposal of property, plant			
and equipment	(18,097)	-	(18,097)
Total other revenue (expenses)	1,225,902	8,625	1,234,527
Change in net assets	4,343,269	(48,364)	4,294,905
Net assets - beginning of the year	13,702,524	170,851	13,873,375
Net assets - end of the year	\$ 18,045,793	\$ 122,487	\$18,168,280
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STATEMENT OF FUNCTIONAL EXPENSES

for the year ended December 31, 2024 (See Independent Auditor's Report)

	Program	Management				
	Services	an	d General	_Fu	ndraising	Total
Salaries and wages	\$ 2,103,528	\$	229,878	\$	202,905	\$ 2,536,311
In-kind donations	385,819		-		362	386,181
Veterinarian fees and supplies	380,201		29		59	380,289
Depreciation	346,570		-		-	346,570
Repairs and maintenance	166,346		31,725		31,100	229,171
Payroll taxes	155,888		17,050		15,038	187,977
Employee benefits	142,235		24,059		14,921	181,215
Utilities	130,218		20,708		20,708	171,634
Professional fees	104,853		32,595		100	137,548
Fundraising expense	5,946		-		116,994	122,940
Shelter operations	101,393		2,383		2,383	106,160
Bank and payroll fees	63,125		5,776		24,942	93,843
Interest expense	60,703		13,252		13,252	87,206
Computer services	66,502		9,623		9,065	85,190
Insurance	48,479		9,925		8,757	67,161
Miscellaneous	45,041		3,490		297	48,828
Special events expense	900		-		47,672	48,572
Telephone	18,736		3,672		3,672	26,079
Animal transport expenses	24,275		-		-	24,275
Advertising	6,267		-		9,619	15,886
Printing and postage	1,877		1,870		10,302	14,049
Merchandise for resale	13,025		-		7	13,032
Educational expenses	12,529		-		-	12,529
Pension expense	-		8,070		-	8,070
Impound fees	7,675		-		-	7,675
Dues and licenses	3,053		2,737		20	5,810
Travel and vehicle expenses	4,807		64		189	5,061
Office supplies and expenses	3,648		430		266	4,344
Total expenses	\$ 4,403,642	\$	417,337	\$	532,628	\$ 5,353,606

STATEMENT OF FUNCTIONAL EXPENSES

for the year ended December 31, 2023

	Program Services	Management and General		•		Total
	Services		u General	rundiaising		Iotal
Salaries and wages	\$ 1,765,083	\$	214,737	\$	183,123	\$ 2,162,943
Depreciation	373,833		-		-	373,833
In-kind donations	276,656		957		1,075	278,688
Veterinarian fees and supplies	257,795		82		63	257,940
Repairs and maintenance	163,400		32,007		31,765	227,172
Payroll taxes	131,418		15,997		13,641	161,056
Computer services	117,952		19,360		20,632	157,944
Employee benefits	118,390		24,100		14,171	156,661
Utilities	103,837		20,081		19,925	143,843
Interest expense	83,721		18,333		18,333	120,387
Fundraising expense	8,526		-		111,322	119,848
Shelter operations	101,575		2,178		2,171	105,924
Bank and payroll fees	54,135		5,156		24,324	83,615
Special events expense	-		-		59,563	59,563
Insurance	36,486		10,569		7,905	54,960
Animal transport expenses	50,151		-		-	50,151
Miscellaneous	35,676		8,356		365	44,397
Professional fees	2,985		29,519		-	32,504
Educational expenses	25,932		-		-	25,932
Telephone	15,761		3,377		3,377	22,515
Printing and postage	5,451		1,927		8,856	16,234
Merchandise for resale	13,766		-		-	13,766
Advertising	2,182		200		10,269	12,651
Impound fees	7,765		-		-	7,765
Dues and licenses	4,602		2,787		320	7,709
Travel and vehicle expenses	4,390		1,404		243	6,037
Office supplies and expenses	3,623		692		421	4,736
Pension expense			4,120			4,120
Total expenses	\$ 3,765,091	\$	415,939	\$	531,864	\$ 4,712,894

STATEMENTS OF CASH FLOWS

as of December 31, 2024 and 2023

Change in net assets \$ 37,385 \$ 4,294,905 Adjustments to reconcile change in net assets to net cash provided by operating activities: 346,570 373,833 Depreciation 346,570 373,833 (Gains) losses on disposal of property, plant and equipment (40,665) 18,097 Realized and unrealized (gains) losses on investments (669,500) (1,028,690) Change in value of beneficial interest in charitable trusts 32,995 (8,625) Donated investments (26,164) (18,978) Donated property, plant and equipment (5,900) - (Increase) decrease in operating assets: (92,258) (4,410) Accounts receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 4,294,86 4,294,86 Private unfunded pension (28,333) (110,093) 3,252,150 Cash provided (used) by operating activities (25,000) 25,000 Proceeds from interstreat		2024		 2023
Adjustments to reconcile change in net assets to net cash provided by operating activities: 346,570 373,833 Depreciation 346,570 373,833 (Gains) losses on disposal of property, plant and equipment (40,665) 18,097 Realized and unrealized (gains) losses on investments (669,500) (1,028,690) Change in value of beneficial interest in charitable trusts 32,995 (8,625) Donated investments (26,164) (18,978) Donated property, plant and equipment (6,900) - (Increase) decrease in operating assets: (9,258) (4,410) Accounts receivable (9,258) (4,410) Pledges receivable (96,006) 50,000 Other current assets 714 (21) Increase (decrease) in operating liabilities: 22,378 4,925 Prepaid expenses 569 (12,566) Other current assets (19,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) 8,000) Net cash provided (used) by operating activities (59,000 25	• •			
net cash provided by operating activities: 346,570 373,833 (Gains) losses on disposal of property, plant and equipment (40,665) 18,097 Realized and unrealized (gains) losses on investments (669,500) (1,028,690) Change in value of beneficial interest in charitable trusts 32,995 (8,625) Donated investments (26,164) (18,978) Donated property, plant and equipment (5,900) - (Increase) decrease in operating assets: (96,006) 50,000 Inventory 2,378 (4,252) Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 28,333 (110,093) Accuust spayable 28,333 (110,093) Accuud expenses (199,075) 222,228 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) 8,000 Net cash provided (used) by operating activities (596,288) 3,852,150 Cash flows from investing activities: 25,000 25,000	·	\$	37,385	\$ 4,294,905
Depreciation (Gains) losses on disposal of property, plant and equipment (40,665) 18,097 Realized and unrealized (gains) losses on investments (669,500) (1,028,690) (1,				
(Gains) losses on disposal of property, plant and equipment (40,665) 18,097 Realized and unrealized (gains) losses on investments (669,500) (1,028,690) Change in value of beneficial interest in charitable trusts 32,995 (8,625) Donated investments (26,164) (18,978) Donated property, plant and equipment (5,900) - (Increase) decrease in operating assets: (96,006) 50,000 Accounts receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (696,288) 3,852,150 Cash flows from investing activities: Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of investments 1,833,159 2,294,				
Realized and unrealized (gains) losses on investments (669,500) (1,028,690) Change in value of beneficial interest in charitable trusts 32,995 (8,625) Donated investments (26,164) (18,978) Donated property, plant and equipment (5,900) - (Increase) decrease in operating assets: Text (19,258) (4,410) Pledges receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 28,333 (110,093) Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - <td>•</td> <td></td> <td></td> <td></td>	•			
Change in value of beneficial interest in charitable trusts 32,995 (8,625) Donated investments (26,164) (18,978) Donated property, plant and equipment (5,900) - (Increase) decrease in operating assets: - - Accounts receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities:				
Donated investments (26,164) (18,978) Donated property, plant and equipment (5,900) - (Increase) decrease in operating assets: (9,258) (4,410) Accounts receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 28,333 (110,093) Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (117,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578)	,			
Donated property, plant and equipment (Increase) decrease in operating assets: (5,900) - Accounts receivable Pledges receivable (96,006) (9,258) (4,410) Pledges receivable (96,006) 50,000 Inventory (2,378) 4,925 Prepaid expenses (569) (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 28,333 (110,093) Accounts payable Accounts payable (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from disposal of property, plant and equipment Purchases of property, plant and equipment Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) (413,925) (665,443) Net cash provided (used) by investing activities 1,387,793 (3,64	_			
(Increase) decrease in operating assets: (9,258) (4,410) Pledges receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 28,333 (110,093) Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities 225,000 25,000 Cash flows from investing activities: Proceeds from disposal of property, plant and equipment 70,000 - Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash aflows from financing activities 277,580 (665,443) <td></td> <td></td> <td>, ,</td> <td>(18,978)</td>			, ,	(18,978)
Accounts receivable (9,258) (4,410) Pledges receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: T14 (21) Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment 70,000 - Purchases of property, plant and equipment 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash aflows from financing activities (413,92			(5,900)	-
Pledges receivable (96,006) 50,000 Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities:	· · · · · · · · · · · · · · · · · · ·			
Inventory 2,378 4,925 Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 310 (21) Accounts payable 28,333 (110,093) Accrude expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities<	Accounts receivable			(4,410)
Prepaid expenses 569 (12,566) Other current assets 714 (21) Increase (decrease) in operating liabilities: 314 (21) Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net change in cash and equivalents, and restricted endowment - beginning o	Pledges receivable		(96,006)	50,000
Other current assets 714 (21) Increase (decrease) in operating liabilities: 328,333 (110,093) Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment - beginning of the year 25,052 707,250 Cash and equival	Inventory		2,378	4,925
Increase (decrease) in operating liabilities: Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities:	Prepaid expenses		569	(12,566)
Accounts payable 28,333 (110,093) Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment - beginning of the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632<	Other current assets		714	(21)
Accrued expenses (199,075) 222,287 Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from note receivable 25,000 - Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment - beginning of the year 277,580 (454,198) Cash and equivalents, and restricted endowment - end of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year 530,632 \$253,052	Increase (decrease) in operating liabilities:			
Deferred revenue (74,664) 79,486 Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: 25,000 25,000 Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment - beginning of the year 277,580 (454,198) Cash and equivalents, and restricted endowment - end of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052	Accounts payable		28,333	(110,093)
Private unfunded pension (24,000) (8,000) Net cash provided (used) by operating activities (696,288) 3,852,150 Cash flows from investing activities: Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052	Accrued expenses		(199,075)	222,287
Net cash provided (used) by operating activities Cash flows from investing activities: Proceeds from note receivable Proceeds from disposal of property, plant and equipment Purchases of property, plant and equipment Purchases of investments Proceeds from sale of investments Proceeds from sale of investments Purchases	Deferred revenue		(74,664)	79,486
Cash flows from investing activities: Proceeds from note receivable Proceeds from note receivable Proceeds from disposal of property, plant and equipment Purchases of property, plant and equipment Proceeds from sale of investments Purchases of investments Net cash provided (used) by investing activities Cash flows from financing activities: Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale of investments Repayments of investments Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale of investments Repayments of notes payable Proceeds from sale equivalents, and restricted (413,925) Proceeds from sale of investments (413,925) Pr	Private unfunded pension		(24,000)	(8,000)
Proceeds from note receivable 25,000 25,000 Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052	Net cash provided (used) by operating activities		(696,288)	3,852,150
Proceeds from disposal of property, plant and equipment 70,000 - Purchases of property, plant and equipment (171,788) (1,986,050) Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052	Cash flows from investing activities:			
Purchases of property, plant and equipment Proceeds from sale of investments 1,833,159 2,294,947 Purchases of investments (368,578) Net cash provided (used) by investing activities 1,387,793 Cash flows from financing activities: Repayments of notes payable Net cash provided (used) by financing activities (413,925) Net cash provided (used) by financing activities (413,925) Net change in cash and equivalents, and restricted endowment during the year Cash and equivalents, and restricted endowment - beginning of the year 277,580 Cash and equivalents, and restricted endowment - end of the year \$530,632\$ \$253,052\$ Supplemental cash flow disclosures:	Proceeds from note receivable			25,000
Proceeds from sale of investments Purchases of investments (368,578) Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities Net change in cash and equivalents, and restricted endowment during the year Cash and equivalents, and restricted endowment - beginning of the year Cash and equivalents, and restricted endowment - end of the year Supplemental cash flow disclosures:	Proceeds from disposal of property, plant and equipment			-
Purchases of investments (368,578) (3,974,802) Net cash provided (used) by investing activities 1,387,793 (3,640,905) Cash flows from financing activities: Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment - beginning of the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052	Purchases of property, plant and equipment		(171,788)	(1,986,050)
Net cash provided (used) by investing activities Cash flows from financing activities: Repayments of notes payable Net cash provided (used) by financing activities Net cash provided (used) by financing activities (413,925) Net change in cash and equivalents, and restricted endowment during the year Cash and equivalents, and restricted endowment - beginning of the year Cash and equivalents, and restricted endowment - end of the year Supplemental cash flow disclosures:	Proceeds from sale of investments		1,833,159	2,294,947
Cash flows from financing activities: Repayments of notes payable Net cash provided (used) by financing activities Net change in cash and equivalents, and restricted endowment during the year Cash and equivalents, and restricted endowment - beginning of the year Cash and equivalents, and restricted endowment - end of the year Supplemental cash flow disclosures:	Purchases of investments		(368,578)	 (3,974,802)
Repayments of notes payable (413,925) (665,443) Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052	Net cash provided (used) by investing activities		1,387,793	(3,640,905)
Net cash provided (used) by financing activities (413,925) (665,443) Net change in cash and equivalents, and restricted endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$530,632 \$253,052 Supplemental cash flow disclosures:				
Net change in cash and equivalents, and restricted endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$ 530,632 \$ 253,052 Supplemental cash flow disclosures:	Repayments of notes payable		(413,925)	 (665,443)
endowment during the year 277,580 (454,198) Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$ 530,632 \$ 253,052 Supplemental cash flow disclosures:	Net cash provided (used) by financing activities		(413,925)	(665,443)
Cash and equivalents, and restricted endowment - beginning of the year 253,052 707,250 Cash and equivalents, and restricted endowment - end of the year \$ 530,632 \$ 253,052 Supplemental cash flow disclosures:				
Cash and equivalents, and restricted endowment - end of the year \$ 530,632 \$ 253,052 Supplemental cash flow disclosures:	endowment during the year		277,580	(454,198)
Supplemental cash flow disclosures:	Cash and equivalents, and restricted endowment - beginning of the year		253,052	 707,250
	Cash and equivalents, and restricted endowment - end of the year	\$	530,632	\$ 253,052
	Supplemental cash flow disclosures:			
	**	\$	88,344	\$ 122,218

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

1. NATURE OF THE ORGANIZATION:

The Animal Refuge League of Greater Portland (the Organization) nurtures the connection between people and pets to advance animal welfare and improve the quality of life in its community. The Organization provides temporary care and shelter for stray, abandoned, confiscated, and relinquished animals, and places as many as possible into responsible and caring homes. The Organization also works to create awareness and support for the humane treatment of all animals, to end animal overpopulation through education and the promotion of spaying and neutering, and to make end-of-life decisions based on safety and animal welfare considerations. The Organization's principal sources of revenue are donations, fees, investment income and fundraising activities.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). Net assets, support, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization, and changes therein, are classified and reported as follows:

Net Assets with Donor Restrictions

Net assets subject to donor-imposed restrictions that may/will be met, either by actions of the Organization and/or the passage of time, or that net assets be maintained permanently by the Organization. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Net Assets without Donor Restrictions

Net assets that are not subject to donor-imposed restrictions.

Recently Adopted Accounting Pronouncements

Effective January 1, 2023, the Company adopted ASU 2016-13, Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Statements (ASC 326). This standard replaced the incurred loss methodology with an expected loss methodology that is referred to as the current expected credit loss (CECL) methodology. CECL requires an estimate of credit losses for the remaining estimated life of the financial asset using historical experience, current conditions, and reasonable and supportable forecasts and generally applies to financial assets measured at amortized cost, including trade accounts receivable. Financial assets measured at amortized cost will be presented at the net amount expected to be collected by using an allowance for credit losses.

Management evaluated the impact of the new standard and determined there was no material impact on the financial statements and its implementation resulted in new disclosures only.

Cash and Equivalents

Cash and equivalents include cash in banks and all highly liquid investments with original maturities of three months or less at the time of purchase. The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts and management believes it is not exposed to any significant risk on cash and equivalents.

Accounts Receivable

Accounts receivable are stated at the amount management expects to collect on balances outstanding at year end. Beginning January 1, 2023, the carrying amount of accounts receivable is reduced by an allowance that reflects management's best estimate of the current expected credit losses. This estimate is based on an analysis of historical loss experience, current receivables aging, and management's assessment of current conditions and expected changes during a reasonable and supportable forecast period.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

2. <u>Summary of Significant Accounting Policies</u> (continued):

Accounts Receivable (continued)

Management uses an aging method to assess collectability by pooling receivables with similar risk characteristics and evaluates receivables individually when specific customer balances no longer share those risk characteristics. No allowance for credit losses was considered necessary at December 31, 2024 and 2023.

Pledges Receivable

In accordance with Accounting Standards Update (ASU) 2016-14, the Organization is required to discount pledges that are not fully collectible within one year to their present value; these discounts are ratably amortized over the life of the pledges. The Organization uses the allowance method to account for uncollectible pledges. The allowance is based on management's estimate of possible bad debts.

Conditional pledges are not recorded until the conditions on which they depend are substantially met.

Bequests Receivable

Bequests in valid wills and trusts are considered conditional promises to give and, as such, are not recorded as income for financial statement purposes until received.

<u>Inventory</u>

Inventory consists of items held for resale and is valued at the lower of cost or market. Cost is determined by specific identification of each unit.

Property, Plant and Equipment

Property, plant and equipment are carried at cost. Contributed assets are carried at their fair market value at the time of donation. Depreciation is computed using the straight-line method over the assets' estimated useful lives as follows:

	Years
Land improvements	15-25
Buildings and improvements	5-39
Machinery and equipment	3-25
Vehicles	5

Expenditures over \$5,000 for major renewals and betterments, which extend the useful lives of property, plant and equipment, are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred. For assets sold, or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts and any resulting gain or loss is included in the statement of activities.

Depreciation expense for the years ended December 31, 2024 and 2023 was \$346,570 and \$373,833, respectively.

Measure of Operations

In its statements of activities, the Organization includes in its definition of operations all revenues and expenses that are an integral part of its programs and supporting activities. Non-operating support and revenues include such items as: dividends and interest, net of brokerage fees; trust income; realized and unrealized gains and losses on investments; change in value of investments held by outside trusts; and gains and losses on disposal of property, plant and equipment.

Revenue Recognition

Contributions received are recorded as unrestricted or restricted support, depending on the existence of any donor restrictions, when a binding commitment has been made by the donors. Adoption fees are recognized when the animal has been placed with an individual for adoption. Shelter service fees are recognized when the service specified has been performed.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

2. <u>Summary of Significant Accounting Policies</u> (continued):

Revenue Recognition (continued)

Municipal contract income is recognized based on the terms of the annual contracts with the municipalities. The performance obligation of each contract is satisfied over the term of one year. The municipal contract fees are billed and collected in even, quarterly installments. As a practical expedient, the Organization considers each contract to be one performance obligation, unless the circumstances dictate otherwise. Funds received in advance of work performed are recorded as deferred revenue until earned.

Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are designated for future periods, restricted by the donor in perpetuity, or restricted for specific purposes, are reported as an increase in net assets with donor restrictions. When a donor restriction expires (i.e. when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Donated Services and Items

The Organization recognizes donated marketable securities and other noncash items at their estimated fair values at the time of donation. Donated services are reflected in the financial statements at the fair value of the services received only if the services (a) create or enhance nonfinancial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. The fair value of donated services and items recognized by the Organization for the years ended December 31, 2024 and 2023 was \$386,181 and \$278,688, respectively.

Many individuals volunteer their time and help the Organization with a wide variety of services and programs, both inside and outside the shelter. The Organization receives more than 29,000 volunteer hours per year. The fair value of these services has not been reflected in the financial statements.

Functional Allocation of Expenses

Expenses are presented by both their nature and function in the statements of functional expenses. Certain categories of expenses are attributable to more than one program or supporting function and, thus, require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include occupancy, depreciation, capital improvements, repairs and maintenance, utilities, and property/liability insurance which are allocated on a square-footage basis; and salaries and wages, employee benefits, payroll taxes, and pension expense, which are allocated on the basis of estimates of time and effort. All other expenses are allocated based on the actual expenditures incurred by related programs and departments and are tracked in the Organization's accounting software by function.

Advertising

Advertising costs are expensed as they are incurred. Advertising costs for the years ended December 31, 2024 and 2023 were \$15,886 and \$12,651, respectively.

Income Tax Status

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Therefore, no provision for federal income tax is required.

Accounting Estimates and Assumptions

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

2. <u>Summary of Significant Accounting Policies</u> (continued):

Reclassifications

Certain reclassifications have been made to the prior year financial statements to conform with the current year financial statement presentation. Such reclassifications had no effect on changes in net assets as previously reported.

3. PLEDGES RECEIVABLE:

As of December 31, 2024, pledges receivable balance was \$96,006 with \$50,000 due in less than one year. As of December 31, 2023, pledges receivable balance was zero. Management believes that all pledges are fully collectible; therefore, no allowance for uncollectible accounts has been recorded.

4. Note Receivable:

During the year ended December 31, 2012, the Organization sold 51.62 acres of land to Stroudwater Landing LLC in exchange for \$240,000 cash and a note receivable for \$760,000 secured by a mortgage deed on the land. The note had monthly interest-only payments until a required principal payment of \$460,000 was made during the year ended December 31, 2015. Interest on the remaining \$300,000 principal is paid monthly. During the year ended December 31, 2022, the note was amended to extend the due date through December 31, 2025, with \$25,000 principal payments due December 31, 2023 and 2024, and the remaining outstanding principal and any accrued interest due December 31, 2025.

5. <u>INVESTMENTS:</u>

Investments are carried at fair value, and realized and unrealized gains and losses, and investment income are reflected in the statements of activities.

Investments were composed of the following as of December 31:

	2024				
Equities	\$	4,483,097	\$	3,798,103	
Cash and money market funds		871,998		2,731,148	
Fixed income		2,592,061		2,106,149	
Exchange traded funds		641,553		462,412	
Mutual funds		155,314		397,628	
Other		129,265		146,765	
Total	\$	8,873,288	\$	9,642,205	

Investment activity is reflected in the following table for the years ended December 31:

	 2024	 2023
Investments - beginning of the year	\$ 9,642,205	\$ 6,914,682
Deposits	-	3,500,000
Donated investments	26,164	18,978
Investment returns, net:		
Dividends and interest, net of fees	211,718	189,855
Realized and unrealized gains (losses)	669,500	1,028,690
Total investment returns, net	881,218	1,218,545
Amounts appropriated for current operations	 (1,676,299)	 (2,010,000)
Investments - end of the year	\$ 8,873,288	\$ 9,642,205

The Organization invests in various investment securities and money market funds. Due to the level of risk associated with investments, it is reasonably possible that changes in the value of investments will occur in the near term and that such changes could materially affect the amount reported in the statements of financial position.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

6. RESTRICTED ENDOWMENT:

During the year ended December 31, 2012, the Organization received an endowment from Bruce and Lottie Tornquist which stipulated that the principal be invested and the income only be used for the benefit of the Organization. The principal is currently invested in a savings account.

December 31, 2024	Without Donor Restrictions		 th Donor strictions	Total		
Endowment - beginning of the year Interest	\$	1,098 185	\$ 28,371	\$	29,469 185	
Endowment - end of the year	\$	1,283	\$ 28,371	\$	29,654	
December 31, 2023						
Endowment - beginning of the year Interest	\$	863 235	\$ 28,371	\$	29,234 235	
Endowment - end of the year	\$	1,098	\$ 28,371	\$	29,469	

7. INVESTMENTS HELD BY OUTSIDE TRUSTS:

The Organization is a beneficiary of the following charitable trusts:

Lana S. Morton Trust

The Organization is a beneficiary of the Lana S. Morton charitable trust that was established in perpetuity and is held and administered by an outside trustee. Under the terms of the trust, the outside trustee pays the income of the trust equally to one life-time income beneficiary and the Organization. Upon the death of the beneficiary, 100% of the annual income was to be distributed to the Organization in perpetuity. However, during the year ended December 31, 2024, the outside trustee elected to terminate the trust after the death of the beneficiary and 100% of the trust's value was distributed to the Organization. The trust's owned assets for the benefit of the Organization had a market value of zero and \$36,658 as of December 31, 2024 and 2023, respectively. Distributions from the trust totaled \$73,445 and \$508 during the years ended December 31, 2024 and 2023, respectively.

Madge C. Fairfax Trust

The Organization is a beneficiary of the Madge C. Fairfax charitable trust that was established in perpetuity and is held and administered by an outside trustee. The Organization will receive annual distributions equal to 3.28% of the income of the trust in perpetuity. The trust's owned assets for the benefit of the Organization had a market value of \$22,941 and \$21,291 as of December 31, 2024 and 2023, respectively. Distributions from the trust totaled \$710 and \$882 during the years ended December 31, 2024 and 2023, respectively.

Pauline Bill Trust

The Organization is a beneficiary of the Pauline Bill charitable trust that was established in perpetuity and is held and administered by an outside trustee. The Organization will receive annual distributions equal to 3.28% of the income of the trust in perpetuity. The trust's owned assets for the benefit of the Organization had a market value of \$26,474 and \$24,461 as of December 31, 2024 and 2023, respectively. Distributions from the trust totaled \$789 and \$828 during the years ended December 31, 2024 and 2023, respectively.

8. FAIR VALUE MEASUREMENTS:

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Organization uses various methods including market, income and cost approaches. Based on these approaches, the Organization often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

8. FAIR VALUE MEASUREMENTS (CONTINUED):

The Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, the Organization is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values.

Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

<u>Level 1</u> – Quoted prices for identical assets and liabilities traded in active exchange markets, such as the New York Stock Exchange.

<u>Level 2</u> – Observable inputs other than Level 1 including quoted prices for similar assets or liabilities, quoted prices in less active markets, or other observable inputs that can be corroborated by observable market data.

<u>Level 3</u> – Unobservable inputs supported by little or no market activity for financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

In determining the appropriate levels, the Organization performs a detailed analysis of the assets and liabilities. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3.

For the years ended December 31, 2024 and 2023, the application of valuation techniques applied to similar assets and liabilities has been consistent. The following is a description of the valuation methodologies used for instruments measured at fair value:

Investments

The fair value of investments is the market value based on quoted market prices, when available, or market prices provided by recognized broker dealers.

Investments Held by Outside Trusts

The fair value of investments held by outside trusts has been measured by multiplying the trusts' market values based on quoted market prices by the percentage of assets each trust held for the benefit of the Organization.

Fair values of assets measured on a recurring basis are as follows:

	(Level 1)	(Level 2)	(Level 3)	Total
December 31, 2024				
Investments	\$ 8,873,288	\$ -	\$ -	\$ 8,873,288
Investments held by outside trusts		49,415		49,415
	\$ 8,873,288	\$ 49,415	\$ -	\$ 8,922,703
December 31, 2023				
Investments	\$ 9,642,205	\$ -	\$ -	\$ 9,642,205
Investments held by outside trusts	_	82,410	-	82,410
	\$ 9,642,205	\$ 82,410	\$ -	\$ 9,724,615

There were no transfers between the levels in the fair value hierarchy during the years ended December 31, 2024 and 2023.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

8. FAIR VALUE MEASUREMENTS (CONTINUED):

The carrying amounts of cash and equivalents, accounts receivables, pledges receivable, note receivable, inventory, prepaid expenses, restricted endowment, other current assets, line of credit, notes payable, accounts payable, accrued expenses, deferred revenue, and private unfunded pension approximate fair value.

9. PRIVATE UNFUNDED PENSION:

The Organization has formal agreements with two former employees. Terms of the agreements call for annual payments of \$8,100 and \$4,020 for the remainder of the respective employees' lives. These agreements are considered non-qualified pensions. One of the former employees passed away during the year ended December 31, 2024. The Plan is unfunded and the liability, which is recorded at the net present value of expected future payments, in the amount of approximately \$12,000 and \$36,000 has been recorded as of December 31, 2024 and 2023, respectively.

10. Line of Credit:

The Organization has a \$100,000 working capital line of credit agreement with a lending institution. Interest is charged at the Wall Street Journal Prime rate with a floor of 4% adjusting daily. Monthly payments of all accrued interest are due as of each payment date. The line of credit is secured by the shared first security interest in all business assets of the Organization and is set to be renewed annually.

There was no balance outstanding as of December 31, 2024 and 2023.

11. NOTES PAYABLE:

Notes payable consisted of the following as of December 31:

			2024	 2023
Construction note payable to a lending institution, entered into on April 14, 2016, at a fixed interest rate of 3.99% for the first 78 months, then floating at the Wall Street Journal Prime rate with a floor of 4% and a ceiling of 5.5% adjusting daily for the remaining 60 months; up to 18 months interest only payments during the "construction phase" followed by 120 monthly interest payments with an annual principal reduction totaling \$413,925, due in each 12 month period during the "repayment phase" of 10 years; secured by the first security interest in real property, buildings, improvements and personal property located at 449 Stroudwater Street, Westbrook, Maine, collateral assignment of leases, rents, plans, specifications, permits, contracts and approvals on the new facility as well as the existing facility, and the first security interest in all business assets of the Organization.			1,241,775	\$ 1,655,700
Less current portion Notes payable, net of current portion		\$	(413,925) 827,850	\$ (413,925) 1,241,775
The repayment phase on these notes payable began in	November 2017.			
Maturities of notes payable over the next five years ar	e as follows:			
	2025 2026 2027	\$	413,925 413,925 413,925	
	Total	\$	1,241,775	

The loan agreements include compliance with a loan covenant. As of December 31, 2024 and 2023, the Organization was in compliance with it.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

12. NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions are restricted for the following purposes or periods:

	2024		2023	
Subject to expenditure for specific purposes:				
Restricted to capacity building, pet training and behavioral				
department start-up	\$	3,601	\$	3,812
Restricted to animal emergency fund		6,200		3,169
Restricted to purchase of a neonatal kitten incubator		-		260
Restricted to other uses		10,953		4,465
Subject to the passage of time:				
Pledges receivable		96,006		-
Not subject to appropriation and expenditure:				
Donor-designated permanent endowment fund, Note 6		28,371		28,371
Investments held by outside trusts, Note 7		49,415		82,410
Total	\$	194,546	\$	122,487

13. <u>NET ASSETS RELEASED FROM DONOR RESTRICTIONS:</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes; the passage of time; or other events specified by donors as follows:

	2024		2023	
Purpose restrictions accomplished:				
Restricted to capacity building, pet training and behavioral				
department start-up	\$	211	\$	211
Restricted to animal emergency fund		5,945		8,526
Restricted to purchase of a neonatal kitten incubator		260		-
Restricted to animal food		-		2,000
Restricted to kitten foster kits and education materials		-		3,138
Restricted to vaccine clinic		-		4,000
Restricted to humane education		2,500		-
Restricted to other uses		13,526		1,641
Subject of time release:				
Pledges receivable		50,000		50,000
Total restrictions released	\$	72,442	\$	69,516

14. LIQUIDITY AND AVAILABILITY OF RESOURCES:

The Organization is substantially supported by restricted contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Organization must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditure within one year. As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In the event of an unanticipated liquidity need, the Organization could also draw upon its available line of credit (refer to Note 10).

The following reflects the Organization's financial assets as of December 31, 2024 and 2023, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the statements of financial position dates.

NOTES TO THE FINANCIAL STATEMENTS

(See Independent Auditor's Report)

14. <u>LIQUIDITY AND AVAILABILITY OF RESOURCES</u> (CONTINUED):

	2024		2023	
Financial assets, at year end	\$	9,883,519	\$	10,331,248
Less those unavailable for general expenditures within one year, due to:				
Minimum securities balance required under lending arrangements		4,000,000		4,000,000
Contractual or donor-imposed restrictions:				
Restricted by donors with time or purpose restrictions		116,760		11,706
Restricted by donors in perpetuity		77,786		110,781
Financial assets available to meet cash needs for general expenditure				
within one year	\$	5,688,973	\$	6,208,761

15. SPECIAL EVENTS:

Special events consisted of the following for the years ended:

	Special Events					
December 31, 2024		Revenue		Expenses		Net
Holiday Open House	\$	\$20,168	\$	(8,154)	\$	12,014
Ales for Tails		30,210		(1,629)		28,581
Shelter Sleep In		111,627		(1,446)		110,181
Golf tournament		52,933		(11,789)		41,144
Plant sale		8,999		(155)		8,844
Other fundraisers		120,118		(25,399)		94,719
	\$	344,055	\$	(48,572)	\$	295,483
			S	pecial Event	ts	
December 31, 2023		Revenue		Expenses		Net
Holiday Open House	\$	17,631	\$	(9,182)	\$	8,449
Ales for Tails		26,960		(11,731)		15,229
Shelter Sleep In		103,957		(5,973)		97,984
Golf tournament		23,677		(9,464)		14,213
Plant sale		9,346		(20)		9,326
Other fundraisers		137,720		(23,193)		114,527
	\$	319,291	\$	(59,563)	\$	259,728

16. Subsequent Events:

Management has evaluated subsequent events through July 29, 2025, the date the financial statements were available to be issued.

No matters have arisen since year end through the date of management's evaluation date that would require adjustment to the financial statements or disclosures presented herein.